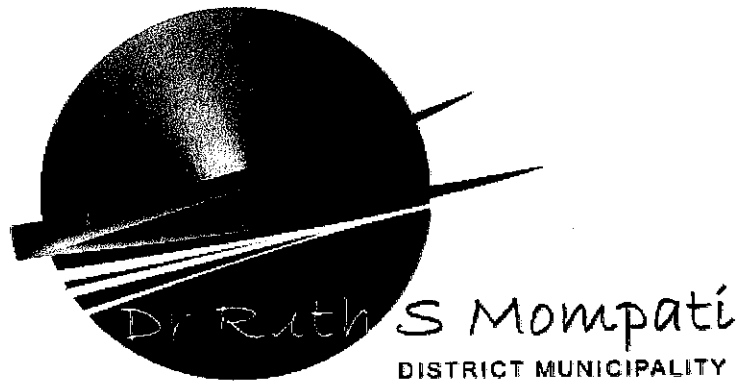


**DR RUTH SEGOMOTSI  
MOMPATI DISTRICT  
MUNICIPALITY**



**REVISED SERVICE DELIVERY AND BUDGET  
IMPLEMENTATION PLAN 2020-2021**

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## 1. EXECUTIVE MAYOR'S FOREWORD

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The Revised Service Delivery and Budget Implementation Plan (SDBIP) serves as a tool to enable the DR Ruth Segomotsi Mopati Municipality to achieve its vision of ensuring an improved quality of life for all its citizens. The developmental objectives and priorities are programmed into an implementation plan that is based on the imperatives of the Districts' IDP.

The Revised 2020/2021 Service Delivery and Budget Implementation Plan (SDBIP) serves as a tool to realise the District Strategic Vision of an ***improved quality of life for all*** our people. Furthermore, it translates the priorities and development objectives on programmes and projects as outlined in District's Budget and IDP processes. As a local Government sphere at District level we have entered into a social compact with the communities we serve, the stakeholders and all our social partners to forge partnership and collaboration aimed at combating the triple challenge of inequality, unemployment and abject poverty that still affect the majority of our people in the District.

Undoubtedly, we have embarked on a development path as DR Ruth District, inclusive of the 5 constituent Local Municipalities, in a quest to reposition the District as a cardinal government agent that drives inclusive economic growth, underwritten by radical transformation. Our focus is to put emerging contractors, SMME's, co-operatives including youth, women and people living with disabilities, at the centre of socio-economic development at local level.

We are confident that this Revised Service Delivery Budget and Implementation Plan (SDBIP) will provide the District with the necessary vehicle to carry out the mandate we have received from our people.

We could have been far ahead absent these drawbacks especially the Covid 19. We may not be where we would have wanted to be, but certainly today is better than yesterday.

We cannot leave out the fact that Covid 19 has unfortunately impacted on our organizational performance in terms of planned targets and indicators, however we have assisted in the combatting of this disease through many channels. We have the District command council sitting on a weekly basis, we have distributed PPE and food parcel to those who most need it, we have reallocated our budget to cater for these as to efficiently and effectively get back on track in which we are calling "the new normal".

Our forward planning initiatives have ensured that, as at the end of the financial year, we had spent most of our infra- structure development grants. It could not happen without the cooperation and collaboration of our communities and contractors. When projects are completed on time, we all win. The centrality of infrastructure to the development of the economy and the resultant effect on the triple challenges of unemployment, poverty and inequality, is common cause. We appeal to our communities to preserve every piece of the infrastructure they have. No matter the frustration, we should never find any excuse to destroy one infrastructure to get the other. We should disabuse ourselves of the narrative that suggests that infrastructure belongs to the government. All infrastructure is owned by the people and it is for the public good. In the context of the The District Developmental Model, every individual, government and private is expected to rise up to protect the gains of our

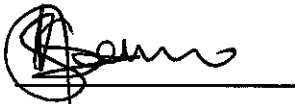
democracy. We are a people founded on the supremacy of the Constitution and the rule of law.

May I take this opportunity to thank all the role players as well as our municipal officials for their unwavering determination and hard work.

We should and will approach this final stretch of 2020/2021 in high spirit and determination as we have to deliver services to our people.

As we move forward, we shall endeavour to implement the IDP/Budget is in line with the NDP and also in line with the one plan approach through our district developmental model, and our vision focusing on rural development, but mainly addressing inequality, poverty and unemployment which are the triple challenges facing our country to date.

Surely, we remain destined for excellence.

A handwritten signature in black ink, appearing to be 'S. M. M.', is written over a horizontal line. The signature is enclosed within a circular mark.

**EXECUTIVE MAYOR**

## 2. INTRODUCTION

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### Introduction by the Municipal Manager

The development of the Revised Service Delivery and Budget Implementation Plan (SDBIP) is a result of improved management as allowed for under the Municipal Finance Management Act (MFMA) and is aligned to that of the adjustments budget. It serves as a tool that indicates how well an institution is meeting its aims and objectives, and which policies and processes are working; thereby facilitating effective accountability, enabling legislators, members of the public and other interested parties to track progress, identify the scope for improvement and better understand the issues involved.

The Revised SDBIP includes the key focus areas that will receive my attention and that will assist Managers to pursue result-based management approaches, such as performance contracts, risk management, benchmarking and market testing.

These targets are integral to the implementation and entrenchment of our Performance Management System. The Revised SDBIP facilitates accountability and transparency of the Municipal Administration and Managers to support the Council and Councillors to the Community as a whole.

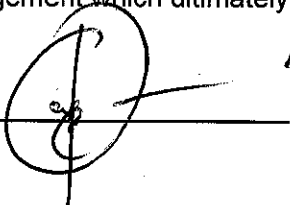
It also conjures the management, implementation and monitoring of the budget, the performance of top management and the achievement of the strategic objectives as laid out in the IDP.

We are concerned by our grant dependency status, Sedibeng water account and the fact that we have not signed SLAs with Local Municipalities as detailed in this report. We have a duty to do so. Members of the public also have a legal duty to pay for the municipal services they consume. We are also in consultation with our National and Provincial Treasury Departments to explore other available revenue sources so we can respond to identified needs and go even further than the limit of the Division of Revenue Act (DORA) allocation.

There needs to consistency in terms of improving of the quality of the Audit Opinion from the Auditor-General (AG) of South Africa for. Noting key recommendations and areas of improvement isolated by the AG, no effort shall be spared to ensure that the District earns its place as an excellent and accountable custodian of public funds.

Targets to improve such have been included such as the Service level agreements in terms of the authority and provider of water and sanitation functions. We have also included capital service delivery projects which are to be monitored and reported through our Project management unit and will form part of the Revised SDBIP reporting on a Mid-year and Annual basis.

In terms of the basis for revising the SDBIP 2020-2021 the Municipality include certain KPIs to cater for alignment of projects and programmes with our powers and functions as stated by the AG such as the Service level agreements (SLA) signed and monitored in terms of the signed SLA. The Municipality had further identified gaps and decided to use the special budget adjustment to capitalize on closing the gaps in the PMS system and decided to do a slight review of the PMS System starting with the Policy, inclusion of Zero tolerance Standard operating procedures, Revision of the Top Layer SDBIP, inclusion of the means of verification and Revisions of all Performance agreements in order to ensure alignment between the IDP/Budget and SDBIP and with the overall intent to improve our performance management which ultimately impact on Communities (Ground level).

A handwritten signature in black ink, consisting of a large, stylized 'D' shape with a vertical line through it and a horizontal line extending to the right, positioned above a horizontal line.

**ACTING MUNICIPAL MANAGER**

### 3. LEGISLATION

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The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the Mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate:-

- (a) Projections for each month of-
  - (i) Revenue to be collected, by source; and
  - (ii) Operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

Section 54 (1) (c) of the MFMA stipulates that on receipt of statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must consider and, if necessary, make any revision to the service delivery and budget implementation plan, provide that revision to the services delivery targets and performance indicators in the plan may only be made with approval of the council following approval of an adjusted budget.

1. The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the DR Ruth Segomotsi Mopati Municipality:
2. Monthly projections of revenue to be collected by source
3. Monthly projections of expenditure (operating and capital) and revenue for each vote<sup>1</sup>
4. Detailed capital works plan broken down by ward over three years.

<sup>1</sup> Section 1 of the MFMA defines a "vote" as:

- a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
- b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned

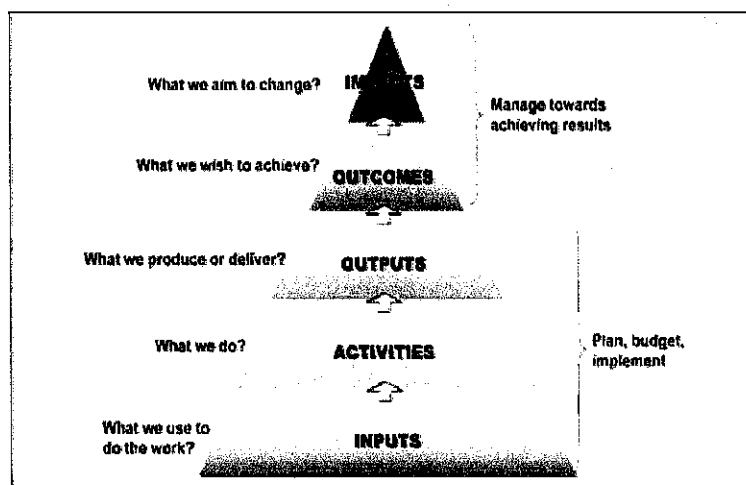
#### 4. METHODOLOGY AND CONTENT

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The Priorities, Strategic Objectives, Programme Objectives influenced the development of the SDBIP and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the DR Ruth Segomotsi Mompoti Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information (FMPPi) that was published in May 2007. The accompanying figure as an extract from the FMPPi is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes. Then SMART programme objectives and short, medium and long terms strategies were developed to achieve the outcomes and associated output indicators and targets.



The strategies of the municipality, which are linked to programmes, measurement and targets as well as projects focus on and are aligned to the National and Provincial priorities.

The key performance indicators and targets as well as the projects that are contained in this SDBIP are to measure, monitor and report on the implementation of the outcomes and strategies identified in the strategic phase of the IDP. Indicators are assigned quarterly targets and responsibilities to monitor performance. The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and periods as indicated on this plan.

In addition to this the balance scorecard model is not forgotten and also applied as to put in perspectives and inclusion of both models as generally accepted.



## 5. VISION, MISSION AND VALUES

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### DR RUTH SEGOMOTSI MOPATI DEVELOPMENT PRIORITIES, OBJECTIVES, STRATEGIES.

According to Section 53 of the Constitution, a municipality must structure and manage its administration, budgeting, and planning processes to give priority to the basic needs of the community, and to promote the social and economic development of the community and participate in national and provincial development programmes.

The above implies that local government must comply with the national strategic plan that defines the framework for detailed planning and action across all spheres of government. Strategic priority areas recognised by national and provincial government will therefore guide the strategic priority areas identified by municipalities to build a developmental government that is efficient, effective and responsive; to strengthen accountability and to strive for accountable and clean government; to accelerating service delivery and supporting the vulnerable; and to foster partnerships, social cohesion and community mobilisation.

As legislated in MSA act 32 of 2000-chapter 5 Section 25(1), (2) and 3(b). Furthermore, is to evaluate the District's Developmental achievements, challenges and agree on corrective actions which is aligned with our vision and mission of the district.

## The Vision, Mission, Values and Strategic goals

### VISION:

*"A DEVELOPMENTAL DISTRICT, WHERE SUSTAINABLE SERVICE DELIVERY IS OPTIMISED, PRIORITISED AND REALISED"*

### MISSION:

*"WE PROVIDE EFFICIENT, EFFECTIVE AND SUSTAINABLE MUNICIPAL SERVICE TO THE COMMUNITIES OF THE DR RUTH SEGOMOTSI MOMPATI DISTRICT MUNICIPALITY"*

### District Core Values

**Integrity:** Observe work ethics, apply honesty at all times, and be reliable and responsible in what you do.

**Excellence:** Be the best in what you do, strive for efficiency and effectiveness. Be focused and work smart to achieve your goals. Employ skilled staff and invest in their training.

**Teamwork:** We strive to work together as a team. Delegate responsibly. Monitor and evaluate performance. We have a sharing and caring culture.

**Communication:** Consult regularly with all stakeholders. Be open and transparent in your communication. Provide effective feedback. Be accountable and responsible.

**Innovation:** Promote and harness creativity. Utilize appropriate technology. Invest in research and development.

**Customer Orientation:** Apply the customer care plan. Utilize the ward committees. Regular cluster meetings. Professional call center to interact with customers. Apply the Batho Pele Principles.

**The Dr Ruth Segomotsi Mompati District Municipality identified various IDP Municipal KPAs, IDP Objectives and IDP Strategies from the IDP priority/needs from locals and district level which are further to be translated into measurable Key Performance Indicators and Targets in the form of the Top Layer SDBIP (scorecard) and further broken down into departmental scorecards, which are agreed upon by all Senior Managers in the form of Performance Agreements.**

<b>LOCAL PERFORMANCE AREA</b>	<b>MUNICIPAL KEY PERFORMANCE AREA</b>	<b>IDP OBJECTIVE/STRATEGIC OBJECTIVE</b>
Municipal Financial Viability	Municipal Financial Viability and Management	To improve overall financial management in the municipality by developing and implementing appropriate financial management policies, procedures and systems
Good Governance and Public Participation	Public Participation and Good Governance	To promote a Culture of Participatory and Good Governance
Municipal Transformation and Organisational Development	Institutional Development and Transformation	Improve organizational cohesion and effectiveness
Basic Service Delivery and Infrastructure Investment	Service Delivery and Infrastructure development	Eradicate backlogs in order to improve access to services and ensure that sustainable operations and maintenance
	Community Services and development	All citizens have a right to an environment that is not detrimental to human health, and it imposes a duty on the State to promulgate legislation and to implement policies aimed at ensuring that this right is upheld –Environmental health, Fire and Disaster Management and Solid Waste Management
Local Economic Development (LED)	Local Economic Development	To facilitate and promote local economic development in the District through existing and shared partnerships.
		Create an environment that promotes the development of the local economy and facilitate job creation

Section 83 (1) states that: A Municipality has the functions and powers assigned to it in terms of sections 156 and 229 of the Constitutions.

Section 83(3) of the Structures Act describes the developmental mandate of District Municipalities, in terms of four aspects:

- (1) Ensuring district-wide integrated development planning;
- (2) Providing district-wide bulk services,
- (3) Building the capacity of local municipalities, and
- (4) Promoting the equitable distribution of resources between Local Municipalities.

Priorities	PRIORITY	
	COMMUNITY NEED	FUNCTION
1.water and sanitation	✓	Yes
2.Roads and storm water	✓	No
3.LED	✓	Yes
4.Community Lighting	✓	No
5.waste management	✓	Yes

## **6. SERVICE DELIVERY AND PERFORMANCE INDICATORS**

**6.1** The high-level non-financial and measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the Revised SDBIP. The high-level indicators and targets per Key Performance Areas are as follows in the table below:











## 6.2 Capital Projects as per Adjusted Budget 2020-2021 form part of performance reporting

**KPA** – Basic Service Delivery and Infrastructure Development (Service Delivery and Infrastructure development)

**IDP Objective/ Strategic Objective** - Eradicate backlogs in order to improve access to services and ensure that sustainable operations and maintenance

Reporting and Monitoring via Project management Unit (PMU) Implementation Plan/Progress reports from PMU in terms of Actual Performance against the budget, and Monthly budget reports (Section 71). In addition, progress reports indicating the planned vs actual targets of projects will be completed by this unit (PMU) and as Performance management systems unit (PMS) we will ensure to include and also try and review if submitted timely in terms of our service delivery projects. The budget which includes our capital projects will be used as a basis and a reporting template in terms of PMS Reporting will be given to the relevant unit as to ensure reporting all projects.

### **Dr Ruth Mompoti District Municipality**

#### **Capital Projects - MIG**

<u>Description</u>	<b>Final Adjusted Budget</b>	<b>Proposed Adjustments</b>	<b>Final Adjustment Budget</b>
DC39_10 - Capex_Greater laung: Bophinma Rural Sanitation Programme 2019/2022 - MIG Funding	25 000 000	5 000 000	30 000 000
DC39_10 - Capex Kagisano Molopo: Bophifima Rural Sanitation Programme 2019/2022 - MIG Funding	30 000 000	5 000 000	35 000 000
DC39_10 - Capex_Greater Taung: Bophifima Rural Water Supply Program 2016/2019: Taung Ext's 4 & 5 & 7: Phase 1	20 469 452	5 022 440	15 437 012
DC39_10 - Capex_Lekwa Tsamane: Replacement of Pipelines from Pumpstation to Ullwanang & Christiana Water Tower	34 393 204	- 10 000 000	24 393 204
Stella Bulk Sewer & Internal Reticulation Phase A	4 326 210		4 326 210
Replacement of existing pipeline at Dryharts	9 927 182	5 022 440	14 949 622
Refurbishment of the schweizer - reneke WW/TW Phase 2	6 453 401		6 453 401
	<b>130 559 449</b>	<b>0.24</b>	<b>130 559 449</b>

**Dr Ruth Mompoti District Municipality  
Capital Projects - WSIG**

**Description**

	<b>Final Adjusted Budget</b>	<b>Proposed Adjustments</b>	<b>Final Adjustment Budget</b>
Amalia Water Supply	24 082 538.56	- 503 331.96	23 579 206.60
Piet Plessis Water Supply	7 917 461.44	- 7 917 461.44	-
Reivilo Water Supply	-	1 828 545.74	1 828 545.74
Mothlako 1 & 2 Water supply	-	1 735 966.02	1 735 966.02
Pitsong Water Supply	-	1 501 691.19	1 501 691.19
Diplankeng Sanitation System Refurb	-	3 354 590.45	3 354 590.45
	<b>32 000 000.00</b>	<b>-</b>	<b>32 000 000.00</b>

Dr Ruth Mompati District Municipality Capital Projects - RBIG		Final Adjustment Budget	Proposed Adjustments	Final Adjusted Budget
<b>Description</b>				
<b>Taung Bulk Water Supply</b>				
Gravity Pipeline from Taung Dam to Taung Phase 2C	2 000 000.00	2 000 000.00		
Gravity Bulk supply line from Taung Dam to new 11 Ml/Day WTW in Taung	4 000 000.00	10 000 000.00		
Construction of new 11 Ml/Day WTW in Taung, Bulk supply lines, reservoirs and Pump Stations	4 500 000.00	4 500 000.00		
Construction of Pumpstation, Reservoirs and Elevated Reinforced Concrete Tower and Bulk pumping mains to Eastern Plateau in Greater Mmusa Bulk Water Supply	48 000 000.00	48 000 000.00		
<b>Greater Mmusa Bulk Water Supply</b>				
Building of new 12 Ml/day WTW module next to the existing WTW in Bloemhof	48 000 000.00	- 13 000 000.00		
New bulk water supply pipeline from Bloemhof to Schweizer Reneke - Portion A Bloemhof to Vaalkop Reservoir	25 660 000.00	19 340 000.00		
New bulk water supply pipeline from Bloemhof to Schweizer Reneke - Portion B - Vaalkop Reservoir To Oliefontein	-	24 728 000.00		
New bulk water supply pipeline from Bloemhof to Schweizer Reneke - Portion C - Oliefontein to Schweizer Reneke	29 000 000.00	- 7 000 000.00		
Upgrading of the Storage facilities in Schweizer Reneke	9 568 000.00	- 9 568 000.00		
	<b>170 728 000.00</b>	<b>20 000 000.00</b>		<b>190 728 000.00</b>

**7. DR RUTH SEGOMOTSI MOMPATI DETAILED BREAKDOWN ON REVENUE AND EXPENDITURE AND CAPITAL AND OPERATIONAL PROJECTS FOR 3 YEARS (AS PER ADJUSTED BUDGET)**

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A detailed three-year (DR RUTH SEGOMOTSI MOPATI only) revenue, expenditure and Capital/Operational expenditure Project Plan follows to measure and monitor the delivery of infrastructure project: managed on behalf of Local municipalities. The Adjusted budget/SDBIP has been aligned to the Strategic and Developmental Objectives and Outcomes crafted in the process of the IDP/budget review cycle to enable the strategic intent and mandate of the 2020/2021 IDP/budget to be attained.

DC39 Dr Ruth Segomotsi Mompati - Supporting Table SB13 Adjustments Budget - monthly revenue and expenditure  
(functional classification) - 26/02/2021

Description - Standard classification	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21 Adjusted Budget	Budget Year +1 2021/22 Adjusted Budget	Budget Year +2 2022/23 Adjusted Budget	
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	
<b>R thousands</b>																	
Revenue - Functional Governance and administration		210	297	48,906	1,116	731	17,024	16,215	16,215	16,215	16,215	16,215	16,215	16,215	165,375	178,821	193,127
Executive and council		-	-	19,264	288	293	6,285	5,272	5,272	5,272	5,272	5,272	5,272	5,272	57,763	62,384	67,375
Finance and administration		210	297	22,871	828	438	8,544	8,934	8,934	8,934	8,934	8,934	8,934	8,934	86,791	93,734	101,233
internal audit		-	-	6,770	-	-	2,196	2,009	2,009	2,009	2,009	2,009	2,009	2,009	21,021	22,703	24,519
Community and public safety		-	36,800	13,402	-	-	4,454	(2,078)	(2,078)	(2,078)	(2,078)	(2,078)	(2,078)	(2,078)	42,185	45,560	49,205
Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	36,800	13,402	-	-	4,454	(2,078)	(2,078)	(2,078)	(2,078)	(2,078)	(2,078)	(2,078)	42,185	45,560	49,205
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		-	-	25,975	482	-	8,102	7,780	7,780	7,780	7,780	7,780	7,780	7,780	81,238	87,737	94,756
Planning and development		-	-	18,652	482	-	5,469	5,594	5,594	5,594	5,594	5,594	5,594	5,594	58,165	62,818	67,843
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	7,323	-	-	2,633	2,186	2,186	2,186	2,186	2,186	2,186	2,186	23,073	24,919	26,913

<i>Trading services</i>	-	85,323	41,447	19,626	79,987	46,133	46,133	46,133	46,133	46,133	503,179	543,433	586,907
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management Waste water management	-	85,323	41,447	19,626	79,987	46,133	46,133	46,133	46,133	46,133	503,179	543,433	586,907
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	<b>210</b>	<b>173,605</b>	<b>43,045</b>	<b>20,357</b>	<b>109,588</b>	<b>68,049</b>	<b>68,049</b>	<b>68,049</b>	<b>68,049</b>	<b>68,049</b>	<b>792,177</b>	<b>855,551</b>	<b>923,995</b>
<b>Expenditure - Functional</b>													
<i>Government and administration</i>	6,504	10,876	16,893	15,216	16,265	14,559	14,559	14,559	14,559	14,559	163,667	176,761	190,901
Executive and council	2,022	2,503	3,646	5,008	2,274	4,599	4,599	4,599	4,599	4,599	45,488	49,127	53,057
Finance and administration	3,466	7,181	12,169	8,391	12,891	8,631	8,631	8,631	8,631	8,631	102,836	111,171	120,065
Internal audit	1,016	1,192	1,077	1,817	1,100	1,330	1,330	1,330	1,330	1,330	15,243	16,463	17,780
<i>Community and public safety</i>	1,954	2,855	2,240	3,557	2,466	4,598	4,598	4,598	4,598	4,598	42,879	46,309	50,014
Community and social services	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	1,954	2,855	2,240	3,557	2,466	4,598	4,598	4,598	4,598	4,598	42,879	46,309	50,014
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	3,747	4,517	4,839	6,364	10,306	3,725	3,725	3,725	3,725	3,725	57,192	61,768	66,709
Planning and development	1,803	2,506	2,826	3,735	7,892	3,150	3,150	3,150	3,150	3,150	40,634	43,885	47,396
Road transport Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services	1,944	2,011	2,013	2,630	2,414	575	575	575	575	575	16,558	17,883	19,314
Energy sources	375	468	3,932	3,673	39,791	19,815	19,815	19,815	19,815	19,815	186,068	200,954	217,030
	-	-	-	-	-	-	-	-	-	-	-	-	-

Water management	375	18,940	468	3,992	3,673	39,791	19,815	19,815	19,815	19,815	19,815	186,068	200,954	217,030
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	12,580	36,787	18,716	27,903	28,810	68,828	42,697	42,697	42,697	42,697	42,697	449,806	485,791	524,654
Surplus/ (Deficit) 1.	(12,370)	310	154,889	15,142	(8,453)	40,740	25,352	25,352	25,352	25,352	25,352	342,371	369,760	399,341



DC39 Dr Ruth Segomotsi Mompoti - Supporting Table SB14 Adjustments Budget - monthly revenue and expenditure - 26/02/2021

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework	Budget Year +1 Adjusted Budget	Budget Year +2 Adjusted Budget			
		July	August	Sept.	October	November	December	January	February	March	April	May	June						
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget						
<b>R thousands</b>																			
<b>Revenue By Source</b>																			
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Rental of facilities and equipment		(0)	92	-	462	-	-	-	-	-	-	97	97	97	97	97	1,133	1,224	
Interest earned - external investments		211	193	265	312	281	226	(156)	(156)	(156)	(156)	(156)	(156)	(156)	(156)	(156)	550	-	
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	1,729	1,729	1,729	1,729	1,729	10,374	11,204	12,100
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies		-	36,800	139,261	322	384	45,456	37,477	37,477	37,477	37,477	37,477	37,477	37,477	37,477	37,477	447,083	482,849	521,477

	(0)	12	15	20	66	1	31	31	31	31	31	31	300	324	350
Other revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>210</b>	<b>37,097</b>	<b>139,541</b>	<b>1,116</b>	<b>731</b>	<b>45,683</b>	<b>39,177</b>	<b>39,177</b>	<b>39,177</b>	<b>39,177</b>	<b>39,177</b>	<b>39,177</b>	<b>459,440</b>	<b>495,601</b>	<b>535,249</b>
<b>Expenditure By Type</b>															
Employee related costs	11,527	13,055	11,726	11,703	17,834	11,961	10,837	10,837	10,837	10,837	10,837	10,837	142,825	154,251	166,591
Remuneration of councillors	145	143	144	149	203	189	1,333	1,333	1,333	1,333	1,333	1,333	8,970	9,687	10,462
Debt impairment	-	-	-	-	-	-	152	152	152	152	152	152	910	983	1,061
Depreciation & asset impairment	-	-	7	-	-	34,960	5,914	5,914	5,914	5,914	5,914	5,914	70,451	76,087	82,174
Finance charges	-	14	-	7	24	11	669	669	669	669	669	669	4,068	4,393	4,745
Bulk purchases	-	18,477	-	-	-	-	10,620	10,620	10,620	10,620	10,620	10,620	82,200	88,776	95,878
Other materials	0	25	119	57	10	0	46	46	46	46	46	490	529	572	
Contracted services	-	3,460	5,233	11,910	7,258	17,703	7,653	7,653	7,653	7,653	7,653	91,479	98,798	106,702	
Transfers and subsidies	-	55	152	109	379	32	1,934	1,934	1,934	1,934	1,934	12,330	13,316	14,382	
Other expenditure	908	1,559	1,335	3,968	3,102	3,971	3,540	3,540	3,540	3,540	3,540	36,063	38,970	42,087	
Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>12,580</b>	<b>36,787</b>	<b>18,716</b>	<b>27,903</b>	<b>28,810</b>	<b>68,828</b>	<b>42,697</b>	<b>42,697</b>	<b>42,697</b>	<b>42,697</b>	<b>42,697</b>	<b>42,697</b>	<b>449,806</b>	<b>485,791</b>	<b>524,654</b>
<b>Surplus/(Deficit)</b>	<b>(12,370)</b>	<b>310</b>	<b>120,825</b>	<b>(26,787)</b>	<b>(28,079)</b>	<b>(23,145)</b>	<b>(3,520)</b>	<b>(3,520)</b>	<b>(3,520)</b>	<b>(3,520)</b>	<b>(3,520)</b>	<b>(3,520)</b>	<b>9,633</b>	<b>9,810</b>	<b>10,595</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	34,065	41,929	19,626	63,885	28,964	28,964	28,964	28,964	28,964	28,964	333,287	359,950	388,746
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



DC39 Dr Ruth Segomotsi Mompati - Supporting Table SB16 Adjustments Budget - monthly capital expenditure (municipal vote) - 26/02/2021

Description - Municipal Vote	R ef	Medium Term Revenue and Expenditure Framework															
		Budget Year 2020/21	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21 Adjusted Budget	Budget Year +1 Adjusted Budget	Budget Year +2 Adjusted Budget
R thousands		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<u>Multi-year expenditure appropriation</u>	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 1 - Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Finance and administration		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Planning and Development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Public Safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Environmental Protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
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Capital Multi-year expenditure sub-total	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

<u>Single-year expenditure appropriation</u>																							
Vote 1 - Executive and council	(291)	-	29	0	72	72	72	72	72	72	72	72	72	72	72	72	72	72	72	72	72	184	198
Vote 2 - Finance and administration	(5,601)	84	-	28	999	999	999	999	999	999	999	999	999	999	999	999	999	999	999	999	999	691	746
Vote 3 - Internal audit	(92)	-	-	-	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	86	93
Vote 4 - Planning and Development	(306)	-	-	-	173	173	173	173	173	173	173	173	173	173	173	173	173	173	173	173	173	788	851
Vote 5 - Public Safety	(1,081)	-	-	-	197	197	197	197	197	197	197	197	197	197	197	197	197	197	197	197	197	108	117
Vote 6 - Environmental Protection	(174)	-	-	-	46	46	46	46	46	46	46	46	46	46	46	46	46	46	46	46	46	108	117
Vote 7 - Water Management	(522,753)	245	16,996	3,995	152,107	152,107	152,107	152,107	152,107	152,107	152,107	152,107	152,107	152,107	152,107	152,107	152,107	152,107	152,107	152,107	444,142	479,674	518,048
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Capital single-year expenditure sub-total	3	329	17,025	4,022	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	445,962	481,639	520,171
Total Capital Expenditure	2	329	17,025	4,022	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	153,621	445,962	481,639	520,171

DC39 Dr Ruth Segomotsi Mompati - Supporting Table SB17 Adjustments Budget - monthly capital expenditure  
(functional classification) - 26/02/2021

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework				
														Budget Year 2020/21	Budget Year +1 2021/22			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Adjusted Budget	Adjusted Budget			
<b>R thousands</b>																		
<b>Capital Expenditure - Functional</b>																		
<b>Governance and administration</b>																		
Executive and council																		
Finance and administration																		
Internal audit																		
<b>Community and public safety</b>																		
Community and social services																		
Sport and recreation																		
Public safety																		
Housing																		
Health																		
<b>Economic and environmental services</b>																		
Planning and development																		
Road transport																		
Environmental protection																		

<b>Trading services</b>	(1,020,543)	245	3,109	25,212	16,197	42,904	259,503	259,503	259,503	259,503	259,503	259,503	624,142	674,074	728,000
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management	(530,658)	245	3,109	16,996	3,995	29,911	153,424	153,424	153,424	153,424	153,424	153,424	444,142	479,674	518,048
Waste water management	(489,885)	-	-	8,217	12,202	12,993	106,079	106,079	106,079	106,079	106,079	106,079	180,000	194,400	209,952
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	<b>(1,028,088)</b>	<b>329</b>	<b>3,138</b>	<b>25,242</b>	<b>16,225</b>	<b>43,012</b>	<b>261,018</b>	<b>261,018</b>	<b>261,018</b>	<b>261,018</b>	<b>261,018</b>	<b>261,018</b>	<b>625,962</b>	<b>676,039</b>	<b>730,123</b>

## 8. CONCLUSION

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The SDBIP is a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and section 46 (end-of-year annual performance reports). This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of under-performance.

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP provides the council the monitoring tool to review the performance of the municipality against set quarterly targets on service delivery.

SIGNED:  .....

DATE: 09/04/2021 .....

**ACTING MUNICIPAL MANAGER**

SIGNED:  .....

DATE: 09/04/2021 .....

**EXECUTIVE MAYOR**